



Performance & Financial Analysis

Prepared January 11, 2015 for

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Executive Summary

Electric Utility Savings: Anticipate a savings of approximately \$1,786 in electric bills (97%) at current utility rates in the first year. Savings will grow as electric utility rates are expected to rise 3.78% a year. The purchase of electric energy (kWh) from your utility is expected to be reduced by 97%.

Over 30 years, annual utility savings are anticipated to average \$3,327, for a total utility savings of \$99,805. In gross income (pre-tax) dollars, savings average \$5,118 annually or \$153,545 over the system life.

Performance Summary

Solar Electric (PV) System: 10 kW DC (9.65 kW AC) producing 15,000 kWh/Year.

Purchase Price & Net Cost

Contract Price: \$25,900

Incentives to Customer: (\$7,770)

Net Purchase Cost: \$18,130

Financial Ratios

Customer's Profitability Index: 3.3

Cashflow Payback: 5.9 years

7.6 years (modified)

Internal Rate of Return (IRR): 18%

Modified IRR (MIRR): 10.7%

Net Present Value (NPV): \$42,463

Cash Gained over Life: \$115,686

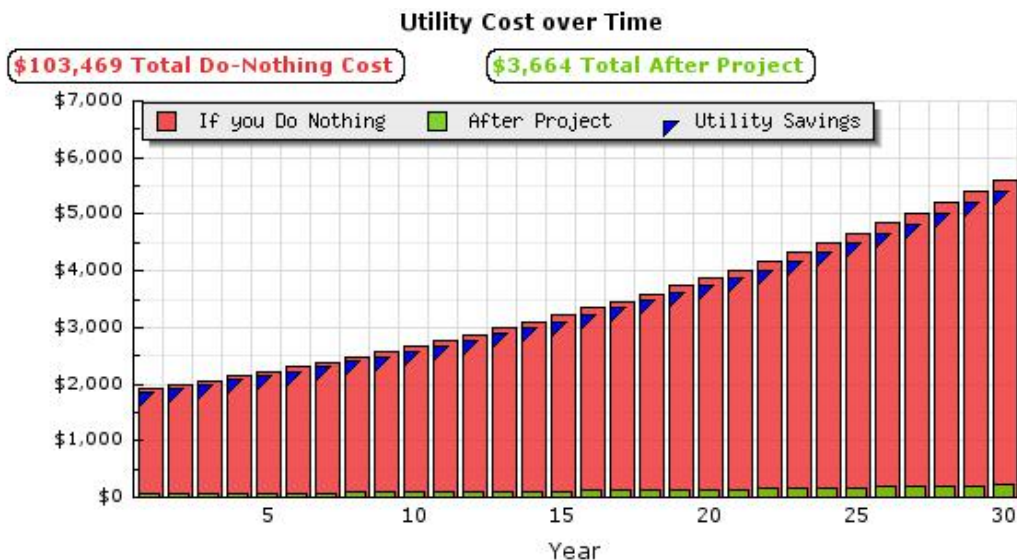
- Property Value Appreciation: \$37,080 (first-year utility savings x 20 years)
- CO2 Saved over System Life: 369 tons. Equivalent to driving 738,000 auto miles

Finance: Cash





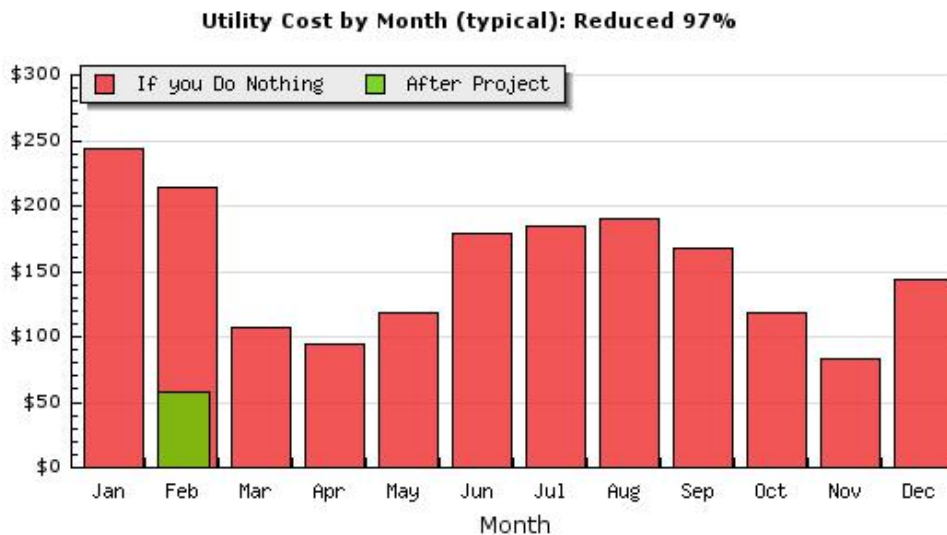
The Cost of Doing Nothing



Your Hedge Against Utility Inflation: Your investment in this project will protect you from utility rate inflation.

Utility Cost by Month

Includes monthly Net-Metering "True-Up" to reconcile any net-meter credits accumulated in prior month(s).



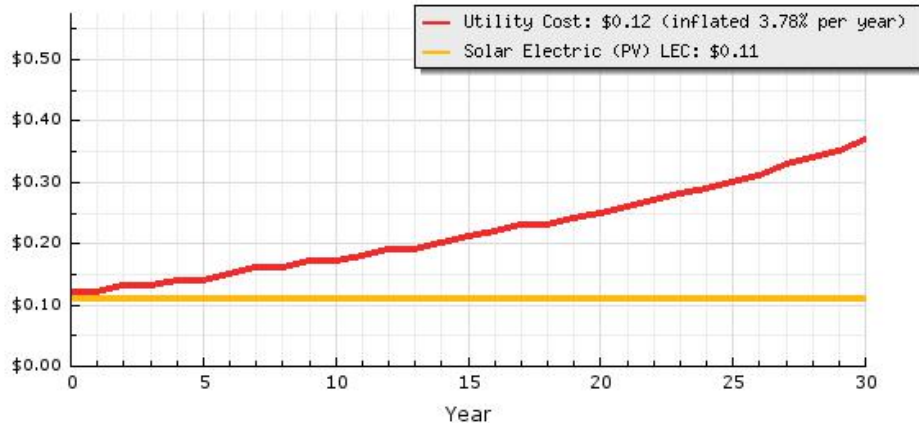


Levelized Energy Cost (LEC)

Your Hedge Against Utility Inflation: Your investment in this project will protect you from utility rate inflation. Levelized Energy Cost (LEC) analysis provides us with a "hurdle rate" (the levelized energy cost) which can be compared to the expected change in utility rates (by way of utility rate inflation). LEC is the average lifetime cost of energy produced by a particular system. We can compare the LEC to the current utility rate and its expected change in price as time goes on. In this manner one can judge the investment as a "better bet" than utility rates to contain energy costs. Represented below is the average cost of utility energy versus the cost of energy produced (LEC) by your system over time.

Electric: Levelized Energy Cost (LEC)

\$/kWh: Utility vs. System Levelized Energy Cost (LEC)





Carbon Footprint

Your carbon footprint will be reduced.

Over the life of your system 369 tons of carbon dioxide (CO₂) will be eliminated from your footprint.

369 Tons of CO₂ is Equivalent to:



Planting 8,598 trees.



Driving reduced by 738,000 auto miles, or 37,638 gallons of gasoline.



Recycling 1,166 tons of waste instead of sending it to landfill.

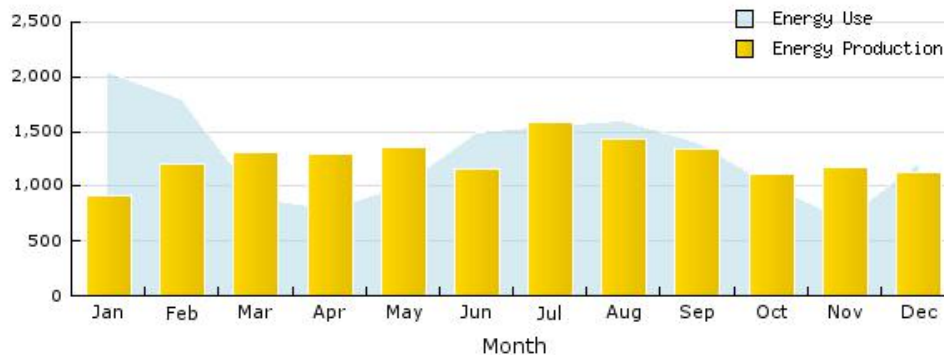


359,562 pounds (179.8 tons) of coal burned.



Solar Electric (PV) System Summary

Solar Electric (PV) kWh Production by Month (typical)



Tilt: 30° Azimuth: 180° 3" Standoff
Shade reduces production: 0%

PV Panels: 40 x REC Solar, Model: REC250PE-US

Inverters: 2 x Power-One (ABB), Model: PVI-5000-OUTD-US (240 V)

Total Panel Area: 683 sq-ft

System Peak Power: 10 kW DC (9.65 kW AC, 8.778 kW CEC)

Annual Production: 15,000 kWh. Supplying 97% of annual electric use

Contract Price Summary: Solar Electric (PV) System

Contract Amount: \$25,900 (\$2.59 per watt DC)

Incentives available to Customer in 1st Year

Federal Tax Credit (30% of Net Cost at Installation): (\$7,770)

Net Cost at Install (after incentives): \$18,130

Net Installed Price per Watt: \$1.81 per watt DC (\$1.88 per watt AC)



How to Interpret Financial Ratios and Measures

A Measure of Security: Cashflow Payback: 5.9 years - 7.6 years (modified)

The most common measure of the security of a proposed investment is its payback, defined as the length of time until one gets one's money back. Cashflow Payback is when cumulative cash flow stays positive for good. Modified Cashflow Payback is when the cumulative cash in-flows exceed the total of all cash out-flows over the system life; future maintenance expenses are accommodated.

Profitability Index: 3.3

What PI Means: Generally, if $PI > 1$ then accept the project. If $PI < 1$ then "qualitative" factors may justify the project.

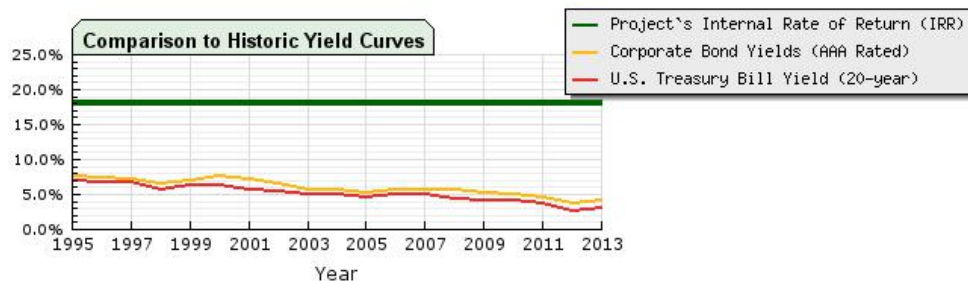
Profitability Index (PI) is a measure of investment efficiency. It identifies the relationship of investment to its return. Profitability Index (PI) is calculated as: (Net-Present Value of the Returns plus the Initial Investment) divided by the Initial Investment. For example: \$18,130 is invested and the NPV of the returns is \$42,463, then the $PI = (\$18,130 + \$42,463)/\$18,130 = 3.3$, or more generically, for every \$1 invested you received \$3.3 in return.

Net Present Value (NPV): \$42,463.

What NPV Means: NPV is an indicator of how much value (wealth) an investment adds to the customer. If NPV is positive then the investment would add value. If NPV is zero or negative then other "qualitative" factors may be of adequate value to justify the project (for example, lengthening a swimming pool season). *Net Present Value (NPV)* is one way to account for the time value of money. NPV calculates the current value of each future cash flow. For example, \$1.00 received two years from now is equivalent to something less today, if it can be invested now at some interest rate. This allows us to "discount" the cash flows (whether positive or negative) that the proposed investment is expected to generate at various times in the future back to their equivalent value today (that is, their "present value"). If one then subtracts the cost of the proposed investment from the sum of the present values of the ongoing cash inflows, one obtains the net present value (NPV) of the investment.

Internal Rate of Return (IRR): 18%

Internal Rate of Return (IRR) is a common measure of investment efficiency. Equivalent to the yield to maturity of a bond. The internal rate of return (IRR) is the annualized effective compounded rate of return earned on the invested capital.



Modified Internal Rate of Return (MIRR): 10.7% -- *Modified Internal Rate of Return (MIRR)*, as the name implies, is a modification of the internal rate of return (IRR) and as such aims to resolve some problems with the IRR. First, IRR assumes that positive cash flows are reinvested at the same rate of return as that of the project that generated them. A more likely situation is that the funds will be reinvested at a rate closer to the cost of capital. For determining MIRR, we assumed a finance rate of 5.00% and a reinvestment rate of 8.00%.



Measures of Predictability: Using "hurdle rates" Levelized Energy Cost (LEC)

Solar Electric (PV): \$0.11 per kWh

Another dimension of concern about a proposed investment is the predictability of its anticipated costs and returns, which requires measures of the uncertainty associated with them. Levelized Energy Cost (LEC) analysis provides us with a "hurdle rate" (the levelized energy cost). LEC is the average lifetime cost of energy produced by a particular system. We can compare LEC to the current utility rate and its expected change in price as time goes on. In this manner one can judge the investment as a "better bet" than utility rates to contain energy costs.

Assessing Option Value: The option value of a proposed investment represents the value of future opportunities that would be made available only if the investment were made. Like the ante in a poker game, the investment may promise no return other than the opportunity to look at the cards being dealt, at which point one can either fold or "exercise the option" by making additional investments in an attempt to win the pot. To realize future value here new investments are not necessarily required to "exercise the options" - ownership is enough. In the case of renewable energy systems in general, there are primarily two opportunities, or options, which may have future value: Property value appreciation, and Renewable energy certificates (RECs or SRECs):

Property Value Appreciation: \$37,080

Installing a renewable energy system can result in increased property valuation. The (few) papers on this topic assume that by decreasing utility bills (operating costs) the property owner's cash flow can accommodate higher loan-to-value ratios. In other words, by reducing monthly expenses, a property owner can afford to take on more debt. According to one report by the Appraisal Journal a home's value can increase by \$20,000 for every \$1,000 reduction in annual operating costs due to energy efficiency improvements. This assumes a 5% cost of money (\$20,000 x 5% interest = \$1,000).

Property value appreciation is estimated to be:

\$37,080 = 1st-year utility savings of \$1,854 (post-tax) x 20 years

(Note: If system life is expected to be more than 20 years, then 20 years is used.)

The following factors should be kept in mind:

1. The annual savings will not be the same every year. Utility inflation rates, assuming the renewable energy system is grid connected, will alter the annual savings over time - more savings with utility rate inflation, less if utility rate deflation occurs.
2. At some point in the system's life, its value as a "saleable" asset will start to reduce to zero as the system comes to its end of life.
3. Property valuations are based upon many variables (external factors), many of which are location-specific and/or contingent upon macro-economic and micro-economic factors such as interest rates, the economy, new developments, changing lifestyle and living patterns, etc. A property's value can change by many percentage points as a result of these external factors and one needs to consider the amount of value a renewable energy system may add to a property vis-a-vis the overall property's value.

Renewable Energy and/or Carbon Credits or Certificate (REC or SREC): Renewable Energy Certificates (sometimes called "solar renewable energy credits/certificates" - SRECs, S-RECs, or simply RECs) are a new and evolving method to ascribe future financial value to a renewable energy system. RECs represent the bundle of legal rights to the "green" part of each unit of energy produced by a renewable energy system. This green part can be sold for a value, which generates additional revenue for the seller. These certificates can be sold and traded or bartered and the owner of the REC can claim to have purchased renewable energy.



Utility Energy Summary: Electric

Electric Utility Rates

| <u>Current Rate</u> | <u>Post Project Rate</u> |
|-----------------------------------|-------------------------------|
| Fixed Price per unit \$0.1190/kWh | Fixed Price per unit |
| Average Cost: \$0.119 per kWh | Average Cost: \$0.116 per kWh |
| Tiered Rate: No | Tiered Rate: No |
| Time-of-Use Rate: No | Time-of-Use Rate: No |
| Demand Charges: No | Demand Charges: No |

Summary of Utility & New Source Electricity

| Electric by Month (kWh) | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------------|
| <u>Entered into Software (historical)</u> | | | | | | | | | | | | | |
| Monthly Use | 2,050 | 1,800 | 900 | 800 | 1,000 | 1,500 | 1,550 | 1,600 | 1,400 | 1,000 | 700 | 1,200 | 15,500 |
| Historical Cost | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| <u>Estimated by Software at Current Rates</u> | | | | | | | | | | | | | |
| Estimated Use | 2,050 | 1,800 | 900 | 800 | 1,000 | 1,500 | 1,550 | 1,600 | 1,400 | 1,000 | 700 | 1,200 | 15,500 |
| Current Cost | \$244 | \$214 | \$107 | \$95 | \$119 | \$179 | \$184 | \$190 | \$167 | \$119 | \$83 | \$143 | \$1,844 |
| Post Project Use | 1,138 | 598 | (411) | (501) | (351) | 345 | (29) | 165 | 63 | (114) | (480) | 76 | 499 |
| Post Project Cost | \$0 | \$58 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$58 |

Minimum monthly meter fees may apply and are not included in this analysis.



Cash Flow Details for the System

| Cash Flows in Year | <u>0</u> | <u>1</u> | <u>2</u> | <u>3</u> | <u>4</u> |
|---|-----------------|--------------|--------------|--------------|--------------|
| Gross Cost: PV | (25,900) | | | | |
| O&M Cost: PV | 0 | (67) | (68) | (70) | (72) |
| <u>Reference: Utility Bill Savings with Inflation Applied</u> | 0 | 1,854 | 1,923 | 1,995 | 2,070 |
| Utility Bill Savings as Gross Income Dollars | 0 | 2,852 | 2,958 | 3,069 | 3,185 |
| <u>Solar Electric (PV) Incentives</u> | | | | | |
| Federal Tax Credit (30% of Net Cost at Installation) | 7,770 | 0 | 0 | 0 | 0 |
| Total Incentives | 7,770 | 0 | 0 | 0 | 0 |
| Net Annual Cash Flow | (18,130) | 2,785 | 2,890 | 2,999 | 3,113 |
| Cumulative Cash Flow | (18,130) | (15,345) | (12,455) | (9,456) | (6,343) |

Net Annual Cash Flow is the sum of values in gray lines.

| Cash Flows in Year | <u>5</u> | <u>6</u> | <u>7</u> | <u>8</u> | <u>9</u> |
|---|--------------|--------------|--------------|--------------|--------------|
| O&M Cost: PV | (74) | (76) | (79) | (81) | (83) |
| <u>Reference: Utility Bill Savings with Inflation Applied</u> | 2,148 | 2,229 | 2,313 | 2,399 | 2,489 |
| Utility Bill Savings as Gross Income Dollars | 3,305 | 3,429 | 3,558 | 3,691 | 3,829 |
| Net Annual Cash Flow | 3,231 | 3,353 | 3,479 | 3,610 | 3,746 |
| Cumulative Cash Flow | (3,112) | 241 | 3,720 | 7,330 | 11,076 |

| Cash Flows in Year | <u>10</u> | <u>11</u> | <u>12</u> | <u>13</u> | <u>14</u> |
|---|--------------|--------------|----------------|--------------|--------------|
| O&M Cost: PV | (85) | (88) | (7,055) | (93) | (95) |
| <u>Reference: Utility Bill Savings with Inflation Applied</u> | 2,582 | 2,679 | 2,780 | 2,885 | 2,993 |
| Utility Bill Savings as Gross Income Dollars | 3,972 | 4,122 | 4,277 | 4,438 | 4,605 |
| Net Annual Cash Flow | 3,887 | 4,034 | (2,778) | 4,345 | 4,510 |
| Cumulative Cash Flow | 14,963 | 18,997 | 16,219 | 20,564 | 25,074 |

| Cash Flows in Year | <u>15</u> | <u>16</u> | <u>17</u> | <u>18</u> | <u>19</u> |
|---|--------------|--------------|--------------|--------------|--------------|
| O&M Cost: PV | (98) | (101) | (104) | (106) | (109) |
| <u>Reference: Utility Bill Savings with Inflation Applied</u> | 3,106 | 3,223 | 3,343 | 3,469 | 3,599 |
| Utility Bill Savings as Gross Income Dollars | 4,778 | 4,958 | 5,143 | 5,337 | 5,537 |
| Net Annual Cash Flow | 4,680 | 4,857 | 5,039 | 5,231 | 5,428 |
| Cumulative Cash Flow | 29,754 | 34,611 | 39,650 | 44,881 | 50,309 |



Cash Flow Details for the System

| Cash Flows in Year | <u>20</u> | <u>21</u> | <u>22</u> | <u>23</u> | <u>24</u> |
|---|--------------|--------------|--------------|--------------|----------------|
| O&M Cost: PV | (112) | (116) | (119) | (122) | (9,826) |
| <u>Reference:</u> Utility Bill Savings with Inflation Applied | 3,734 | 3,874 | 4,020 | 4,171 | 4,328 |
| Utility Bill Savings as Gross Income Dollars | 5,745 | 5,960 | 6,185 | 6,417 | 6,658 |
| Net Annual Cash Flow | 5,633 | 5,844 | 6,066 | 6,295 | (3,168) |
| Cumulative Cash Flow | 55,942 | 61,786 | 67,852 | 74,147 | 70,979 |

| Cash Flows in Year | <u>25</u> | <u>26</u> | <u>27</u> | <u>28</u> | <u>29</u> |
|---|--------------|--------------|--------------|--------------|--------------|
| O&M Cost: PV | (129) | (133) | (136) | (140) | (144) |
| <u>Reference:</u> Utility Bill Savings with Inflation Applied | 4,490 | 4,659 | 4,833 | 5,015 | 5,203 |
| Utility Bill Savings as Gross Income Dollars | 6,908 | 7,168 | 7,435 | 7,715 | 8,005 |
| Net Annual Cash Flow | 6,779 | 7,035 | 7,299 | 7,575 | 7,861 |
| Cumulative Cash Flow | 77,758 | 84,793 | 92,092 | 99,667 | 107,528 |

| Cash Flows in Year | <u>30</u> | <u>31</u> | <u>32</u> | <u>33</u> | <u>34</u> |
|---|--------------|-----------|-----------|-----------|-----------|
| O&M Cost: PV | (148) | 0 | 0 | 0 | 0 |
| <u>Reference:</u> Utility Bill Savings with Inflation Applied | 5,399 | 0 | 0 | 0 | 0 |
| Utility Bill Savings as Gross Income Dollars | 8,306 | 0 | 0 | 0 | 0 |
| Net Annual Cash Flow | 8,158 | 0 | 0 | 0 | 0 |
| Cumulative Cash Flow | 115,686 | 0 | 0 | 0 | 0 |



Other Assumptions Used in this Analysis

Customer Type: Residential.

Tax Effects Applied to Utility Savings: As a residential customer, we have assumed Pre-tax (gross income) dollars are saved. This means the Utility Savings are divided by 1 minus the effective income tax rate (35.00% federal and 0.00% state).

System Life: PV System: 30 years. Inverters: 12 years.

PV System Derating (Losses)- PVWatts references: Derating: 0.877 (System Losses: 9.12%, Inverter Efficiency: 96.50%). Software's suggested production adjusted by 100% for this estimate.

Performance Degradation and O&M Costs: We have assumed performance will degrade by 0.75% per year due to soiling and general wear. Annual operating and maintenance (O&M) costs are inflated 2.80% per year, and are estimated as a percent of gross system price, as follows: Solar Electric (PV): 0.25%.

Income Tax Rates: Federal: 35.00%, State: 0.00%

Annual Inflation Rates: Consumer price index: 2.80%, Electric Rates: 3.78%

Net Excess Generation (NEG): Monthly NEG credited at Utility Rate. Annual NEG sold at Utility Rate.

Discount Rate: 5.00%. Used to estimate net present value of future cash flows. This is also assumed to be the finance rate, as used to calculate MIRR.

Reinvestment Rate: 8.00%. Used to calculate MIRR.



PV Production by Year

PV system production will vary according to weather patterns, changes in obstacles that may shade the PV panels, and the like. Over time system production may also "degrade" due to general soiling and other effects of aging. The table below provides a range (+/- 20%) of typical annual production values for the system, by year, with an annual performance degradation of 0.75% included. The "Typical" values were used to provide this report.

| <u>Year</u> | <u>Low Typical</u> | <u>Typical</u> | <u>High Typical</u> |
|---------------|--------------------|--------------------|---------------------|
| 1 | 12,000 kWh | 15,000 kWh | 18,000 kWh |
| 2 | 11,910 kWh | 14,888 kWh | 17,865 kWh |
| 3 | 11,820 kWh | 14,775 kWh | 17,730 kWh |
| 4 | 11,730 kWh | 14,663 kWh | 17,595 kWh |
| 5 | 11,640 kWh | 14,550 kWh | 17,460 kWh |
| 6 | 11,550 kWh | 14,438 kWh | 17,325 kWh |
| 7 | 11,460 kWh | 14,325 kWh | 17,190 kWh |
| 8 | 11,370 kWh | 14,213 kWh | 17,055 kWh |
| 9 | 11,280 kWh | 14,100 kWh | 16,920 kWh |
| 10 | 11,190 kWh | 13,988 kWh | 16,785 kWh |
| 11 | 11,100 kWh | 13,875 kWh | 16,650 kWh |
| 12 | 11,010 kWh | 13,763 kWh | 16,515 kWh |
| 13 | 10,920 kWh | 13,650 kWh | 16,380 kWh |
| 14 | 10,830 kWh | 13,538 kWh | 16,245 kWh |
| 15 | 10,740 kWh | 13,425 kWh | 16,110 kWh |
| 16 | 10,650 kWh | 13,313 kWh | 15,975 kWh |
| 17 | 10,560 kWh | 13,200 kWh | 15,840 kWh |
| 18 | 10,470 kWh | 13,088 kWh | 15,705 kWh |
| 19 | 10,380 kWh | 12,975 kWh | 15,570 kWh |
| 20 | 10,290 kWh | 12,863 kWh | 15,435 kWh |
| 21 | 10,200 kWh | 12,750 kWh | 15,300 kWh |
| 22 | 10,110 kWh | 12,638 kWh | 15,165 kWh |
| 23 | 10,020 kWh | 12,525 kWh | 15,030 kWh |
| 24 | 9,930 kWh | 12,413 kWh | 14,895 kWh |
| 25 | 9,840 kWh | 12,300 kWh | 14,760 kWh |
| 26 | 9,750 kWh | 12,188 kWh | 14,625 kWh |
| 27 | 9,660 kWh | 12,075 kWh | 14,490 kWh |
| 28 | 9,570 kWh | 11,963 kWh | 14,355 kWh |
| 29 | 9,480 kWh | 11,850 kWh | 14,220 kWh |
| 30 | 9,390 kWh | 11,738 kWh | 14,085 kWh |
| Totals | 320,850 kWh | 401,063 kWh | 481,275 kWh |



Renewable Resources

The following renewable resource assumptions were used to develop estimates for the project location. These are typical values based upon observed data over several decades. Actual values (and system performance) will vary from month to month, and from year to year, in accordance to weather and climate pattern changes.

Weather station referenced: "TYLER/POUNDS FLD" (Texas)

Solar Resources: Flat-Plate, South-facing Tilted at Latitude

| Month | <u>Jan</u> | <u>Feb</u> | <u>Mar</u> | <u>Apr</u> | <u>May</u> | <u>Jun</u> | <u>Jul</u> | <u>Aug</u> | <u>Sep</u> | <u>Oct</u> | <u>Nov</u> | <u>Dec</u> |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| kWh/m²/day | 3.588 | 5.145 | 5.147 | 5.328 | 5.444 | 4.854 | 6.474 | 5.899 | 5.666 | 4.538 | 4.79 | 4.385 |